Center for Advanced Research & Technology



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Chief Executive Officer, CART Dean, CART

2022-23 Annual Report

September 12, 2023

Prepared by Clovis Unified Financial Analyst III, Larry Corum

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*Unaudited Actuals SACS Report - separate attachment



CENTER FOR ADVANCED RESEARCH & TECHNOLOGY

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Todd Cook, Chairperson Robert Nelson, Ed.D., Vice Chairperson Susan Wittrup Hugh Awtrey Corrine Folmer, Ed.D. Kim Mesfin Blake Konczal CUSD Private Sector Appointee
FUSD District Superintendent
FUSD Board Appointee
CUSD Board Appointee
CUSD District Superintendent
Fresno Business Council Appointee
FUSD Private Sector Appointee

Introduction - Annual Report

The Center for Advanced Research and Technology [CART] was established in April 1997 by a Joint Powers Authority Agreement, pursuant to the provision of Title I, Division 7, Chapter 5, Articles 1 through 4 of the California Government Code. Its purpose is to provide for the financing and operation of a joint-use college preparatory technical center for high school age students.

Each year quarterly financial reports have been prepared by CART's Treasurer for review by the Board which reflects updated financial data relative to CART's funds. The quarterly reports consist of First Interim, Second Interim, and Third Quarter. The First and Second Interim reports are prepared based on a year to date basis as of October 31 and January 31 of each fiscal year, respectively as required based on Education Code Section 46704.33. The Third Quarter and Annual Financial Reports are prepared on a year to date basis as of March 31 and June 30, respectively. The Annual Financial Report (Fourth Quarter) is prepared for review by the Board prior to the completion of the audited financial statements.

This report will provide the reader with information regarding the 2022-23 Annual Report and its comparison to the 2022-23 Third Quarter and Adopted Budget for revenues and expenditures. A summary of budget differences between major classifications of revenues and expenditures is included.

2022-23

Annual Report

September 12, 2023

GENERAL FUND

CART GENERAL FUND

Summary Revisions to General Fund Budget

The following narrative will summarize the major revenue and expenditure categories for the General Fund.

I. 2022-23 REVENUES

A. Local Revenues

Local Revenues changed from \$3,241,114 at Third Quarter Budget to \$3,232,741 at Annual, a decrease of \$8,374. The change is primarily due the fair market value adjustment for funds held at the County Treasury. Changes to Local Revenues are as follows:

<u>Item</u>		Budget Adjustment
Fair market value a	\$ (9,586)	
Other	_	1,212
Change from 3rd Qua	\$ (8,374)	
2022.22	2022 22	
2022-23	2022-23	
<u>Adopted</u>	<u>Annual</u>	<u>Increase/</u>
<u>Budget</u>	<u>Report</u>	(Decrease)
\$ 3,020,326	\$ 3,232,741	\$ 212,415

B. Annual General Fund Revenues

Total CART revenues of \$3,241,114 at Third Quarter Budget changed to \$3,232,741 at Annual, a decrease of \$8,374.

Change from 3rd Q	uarter to Annual	\$ (8,374)
2022-23 <u>Adopted</u> <u>Budget</u>	2022-23 <u>Annual</u> <u>Report</u>	Increase/ (Decrease)
\$ 3,020,326	\$ 3,232,741	\$ 212,415

II. 2022-23 EXPENDITURES

A. Books, Supplies and Other Materials

Books, Supplies and Other Materials changed from \$445,947 at Third Quarter Budget to \$428,191 at Annual, a decrease of \$17,756. The decrease is primarily due to lower than anticipated expenditures on non-classroom supplies.

<u>Item</u>		Budget Adjustment			
Materials and Supp	plies	\$ (18,704)			
Noncapitalized Equ	uipment	947			
Change from 3rd Qu	arter to Annual	<u>\$ (17,756)</u>			
2022-23	2022-23				
<u>Adopted</u>	<u>Annual</u>	<u>Increase/</u>			
<u>Budget</u>	<u>Report</u>	(Decrease)			
\$ 371,812	\$ 428,191	\$ 56,379			

B. Contracted Services and Other Operating

Contracted Services and Other Operating expenditures changed from \$2,845,956 at Third Quarter Budget to \$2,748,092 at Annual, a decrease of \$97,864. The decrease is primarily due to projected utility costs for PG&E which came in lower than projected cost of \$107,195. The PG&E savings has been included as a one-time savings until we have more relevant history to project future PG&E costs.

Item Utilities Repairs		Budget Adjustment \$ (106,361) 21,717			
Contracted salaries	(13,711)				
Other	491				
Change from 3rd Qu	<u>\$ (97,864)</u>				
2022-23	2022-23 2022-23				
<u>Adopted</u>	<u>Annual</u>	<u>Increase/</u>			
<u>Budget</u>	(Decrease)				
\$ 2,677,836	\$ 2,748,092	\$ 70,256			

C. Capital Outlay

Capital Outlay expenditures changed were unchanged from \$275,016 at the Third Quarter Budget to Annual. Carryover of \$72,670 will be carried forward to the next fiscal year as funds designated for capital projects.

Change from 3rd Qu	\$ -0-	
2022-23 <u>Adopted</u> <u>Budget</u>	2022-23 <u>Annual</u> <u>Report</u>	Increase/ (Decrease)
\$ -0-	\$ 275,016	\$ 275,016

D. Total General Fund Expenditures

Total General Fund expenditures changed from \$3,566,920 at Third Quarter Budget to \$3,451,299 at Annual, a decrease of \$115,621.

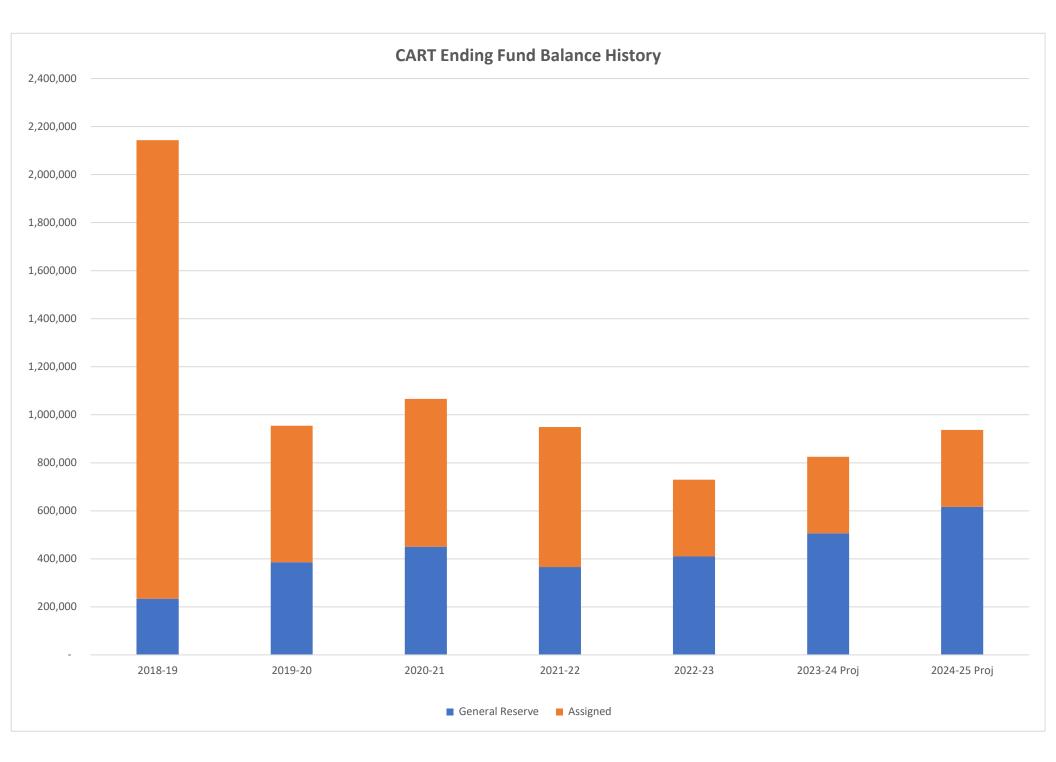
Change from 3rd Qu	arter to Annual	\$ (115,621)
2022-23 <u>Adopted</u> <u>Budget</u>	2022-23 <u>Annual</u> <u>Report</u>	Increase/ (Decrease)
\$ 3,049,648	\$ 3,451,299	\$ 401,651

III. <u>Fund Balance</u>

Total revenues are \$3,232,741 and total expenditures are \$3,451,299, at Annual. This results in a deficit of \$218,558 and a projected general reserve of 11.88%. The projected operating surplus is also \$128,730.

Beginning Fund Balance, Au	dited 7/1/2022	\$ 948,641
2022-23 Revenues	3,232,741	
2022-23 Expenditures	<u>3,451,299</u>	
Surplus/(Deficit) (1)	(218,558)
Unaudited Ending Balance, 6	5/30/23	\$ 730,083
Components of Fund Balanc	e:	
Assigned:		
Technology Refresh		\$ 247,411
Capital Projects		72,670
Total Assigned		\$ 320,081
Total Hooighou		<u> </u>
Estimated General Reserve (5/30/23	<u>\$ 410,002</u>
General Reserve Percentage		11.88%
One-Time Items:		
Technology Refresh Supple	ment	\$ 83,702
Fair Market Value Adjustm		9,586
Utility Savings		(107,195)
Capital Outlay		254,000
Total One-Time Items (2)		\$ 240,093
		•
Ongoing Operating Surplus/	(Deficit) (1+2)	\$ 21,535
	, , ,	

ENDING FUND BALANCE GRAPH



GENERAL FUND DETAIL REPORT

	FISCAI	Teal //1/2022 -	0/30/2023				
Fund: 78 SubFund: -	Adopted Budget	3rd Quarter Budget	Actuals	Diff Btwn Actual & Adpt	Diff Btwn Actual & Q3	Pct Chg Actual & Adopted	Pct Chg Actual & Q3
78 - CENTER FOR ADV RSCH & TECH	\$3,020,326	\$3,241,114	\$3,232,741	\$212,415	(\$8,374)	7.0	(0.3)
8600 - 8799 Other Local Revenue							
8660 - Interest							
866000 - LOC INTEREST INCOME/TREAS	20,000	20,000	15,008	(4,992)	(4,992)	(25.0)	(25.0)
	\$20,000	\$20,000	\$15,008	(\$4,992)	(\$4,992)	(25.0)	(25.0)
8662 - Net Increase (Decrease) in the Fair Value of Inv	vestments						
866200 - NET INC(DEC) FAIR VALUE INVEST	0	0	(9,586)	(9,586)	(9,586)	N/A	N/A
	\$0	\$0	(\$9,586)	(\$9,586)	(\$9,586)	N/A	N/A
8677 - Interagency Services Between LEAs							
867700 - LOC INTERAGENCY	100,000	100,000	100,000	0	0	0.0	0.0
	\$100,000	\$100,000	\$100,000	\$0	\$0	0.0	0.0
8689 - All Other Fees and Contracts							
868900 - LOC ALL OTH FEES	23,748	23,748	23,440	(308)	(308)	(1.3)	(1.3)
	\$23,748	\$23,748	\$23,440	(\$308)	(\$308)	(1.3)	(1.3)
8699 - All Other Local Revenue							
869900 - LOC OTHER REVENUE	30,000	48,518	55,030	25,030	6,512	83.4	13.4
	\$30,000	\$48,518	\$55,030	\$25,030	\$6,512	83.4	13.4
8799 - Other Transfers In from All Others							
879900 - TRANSFER FROM ALL OTHERS	2,846,578	3,048,848	3,048,848	202,270	0	7.1	0.0
	\$2,846,578	\$3,048,848	\$3,048,848	\$202,270	\$0	7.1	0.0
8600 - 8799 Other Local Revenue	\$3,020,326	\$3,241,114	\$3,232,741	\$212,415	(\$8,374)	7.0	(0.3)
Percent of Total	100.0%	100.0%	100.0%				
8980 - 8999 Contributions							
8980 - Contributions from Unrestricted Revenues							
898000 - CONTRIB FR UNRESTRICTED REV	0	0	0	0	0	N/A	N/A
	\$0	\$0	\$0	\$0	\$0	N/A	N/A
8980 - 8999 Contributions	\$0	\$0	\$0	\$0	\$0	N/A	N/A
Percent of Total	0.0%	0.0%	0.0%				

	riscar	1Cu1 //1/2022	7,30,2023				
Fund: 78 SubFund: -	Adopted Budget	3rd Quarter Budget	Actuals	Diff Btwn Actual & Adpt	Diff Btwn Actual & Q3	Pct Chg Actual & Adopted	Pct Chg Actual & Q3
78 - CENTER FOR ADV RSCH & TECH	\$3,049,648	\$3,566,920	\$3,451,299	\$401,651	(\$115,621)	13.2	(3.2)
4000 - 4999 Books and Supplies							
4200 - Books and Other Reference Materials							
420000 - OTH BOOKS/LIBRARY	1,500	0	0	(1,500)	0	(100.0)	N/A
	\$1,500	\$0	\$0	(\$1,500)	\$0	(100.0)	N/A
4300 - Materials and Supplies							
430000 - INSTRUCTIONAL SUPPLIES	43,419	70,006	61,584	18,165	(8,422)	41.8	(12.0)
430001 - SUPPLIES CARRYOVER	0	0	0	0	0	N/A	N/A
430005 - FOOD/IN-HOUSE MEETINGS	4,900	3,530	2,662	(2,238)	(868)	(45.7)	(24.6)
430008 - SUPPLIES NON-CLASSROOM	44,043	43,608	33,623	(10,420)	(9,985)	(23.7)	(22.9)
430050 - SUPPLIES M&O	0	3,390	3,962	3,962	572	N/A	16.9
	\$92,362	\$120,534	\$101,831	\$9,469	(\$18,704)	10.3	(15.5)
4400 - Noncapitalized Equipment							
440000 - EQUIP \$500-\$24999	277,950	325,413	326,360	48,410	947	17.4	0.3
	\$277,950	\$325,413	\$326,360	\$48,410	\$947	17.4	0.3
4000 - 4999 Books and Supplies	\$371,812	\$445,947	\$428,191	\$56,379	(\$17,756)	15.2	(4.0)
Percent of Total	12.2%	12.5%	12.4%				
5000 - 5999 Services and Other Operating Expenditures							
5200 - Travel and Conferences							
520000 - CONF/TRAVEL	6,500	10,995	11,575	5,075	580	78.1	5.3
	\$6,500	\$10,995	\$11 <i>,</i> 575	\$5,075	\$580	78.1	5.3
5400 - Insurance							
545001 - PROPERTY INS	93,100	102,419	102,419	9,319	0	10.0	0.0
	\$93,100	\$102,419	\$102,419	\$9,319	\$0	10.0	0.0
5500 - Operations and Housekeeping Services							
550030 - WATER/SEWER	8,500	8,500	9,334	834	834	9.8	9.8
	152,000	177,500	70,305	(81,695)	(107,195)	(53.7)	(60.4)
550080 - PG&E		=7.7,000	. 0,000	(,,	(- , ,	(/	

Fund: 78		2 rd Overter	0/30/2023	Diff Btwn	Diff Btwn	Pct Chg	Det Che
SubFund: -	Adopted Budget	3rd Quarter Budget	Actuals	Actual & Adpt	Actual & Q3	Actual & Adopted	Pct Chg Actual & Q3
5000 - 5999 Services and Other Operating Expenditures	Budget	Budget	71000013	rictual & riapt	7 totaar & Qo	naoptea	/ letual & QS
5600 - Rentals, Leases, Repairs, and Noncapitalized Imp	provements						
560003 - ALARM SYSTEM	500	3,400	3,350	2,850	(50)	569.9	(1.5)
560005 - RENTAL	1,500	1,700	1,665	165	(35)	11.0	(2.0)
560006 - REPAIR EQUIP	4,800	14,503	14,302	9,502	(201)	198.0	(1.4)
560050 - REPAIR EQ M&O	0	0	22,003	22,003	22,003	N/A	N/A
	\$6,800	\$19,603	\$41,320	\$34,520	\$21,717	507.6	110.8
5710 - Transfers of Direct Costs							
571047 - DIRECT COST/ED SEMINARS	0	0	0	0	0	N/A	N/A
_	\$0	\$0	\$0	\$0	\$0	N/A	N/A
5750 - Transfers of Direct Costs - Interfund							
575047 - DIRECT COST/SEMINARS INTERFUND	0	0	0	0	0	N/A	N/A
	\$0	\$0	\$0	\$0	\$0	N/A	N/A
5800 - Professional/Consulting Services and Operating	Expenditures						
580002 - CONTRACT SERVICES	25,000	25,625	9,625	(15,375)	(16,000)	(61.5)	(62.4)
580004 - BUS USAGE / CART	12,100	15,980	18,394	6,294	2,414	52.0	15.1
580006 - ADVERTISING	500	500	323	(177)	(177)	(35.3)	(35.3)
580008 - FEES/ADMISSION - STUDENTS	0	1,300	846	846	(455)	N/A	(35.0)
580010 - SOFTWARE LICENSE	36,650	49,956	49,222	12,572	(734)	34.3	(1.5)
580081 - CONTRACT/CUSD	198,353	198,353	198,353	0	0	0.0	0.0
580082 - CONTRACT/FUSD CERTIFICATED	345,121	497,881	492,025	146,904	(5,856)	42.6	(1.2)
580083 - CONTRACT/CUSD CERTIFICATED	632,266	532,461	541,250	(91,016)	8,789	(14.4)	1.7
580084 - CONTRACT/FUSD CLASSIFIED	117,696	124,758	123,651	5,955	(1,107)	5.1	(0.9)
580085 - CONTRACT/CUSD CLASSIFIED	250,890	268,051	260,438	9,548	(7,613)	3.8	(2.8)
580086 - CONTRACT/FUSD ADMIN	121,617	128,854	128,854	7,237	0	6.0	0.0
580088 - CONTRACT/FUSD BENEFITS	259,443	331,289	330,132	70,689	(1,157)	27.2	(0.3)
580089 - CONTRACT/CUSD BENEFITS	408,800	349,431	357,614	(51,186)	8,183	(12.5)	2.3
	\$2,408,436	\$2,524,439	\$2,510,728	\$102,292	(\$13,711)	4.2	(0.5)
5900 - Communications							
590001 - PHONE CERTIFICATED	1,000	1,000	735	(265)	(265)	(26.5)	(26.5)
590005 - COMMUNICATION/POSTAGE	1,500	1,500	1,676	176	176	11.8	11.8
	\$2,500	\$2,500	\$2,412	(\$88)	(\$88)	(3.5)	(3.5)
5000 - 5999 Services and Other Operating Expenditures	\$2,677,836	\$2,845,956	\$2,748,092	\$70,256	(\$97,864)	2.6	(3.4)
Percent of Total	87.8%	79.8%	79.6%				

		, _,	0,00,-0-0				
Fund: 78 SubFund: -	Adopted Budget	3rd Quarter Budget	Actuals	Diff Btwn Actual & Adpt	Diff Btwn Actual & Q3	Pct Chg Actual & Adopted	Pct Chg Actual & Q3
6000 - 6999 Capital Outlay							
6170 - Land Improvements							
617000 - LAND IMPROVEMENTS	0	204,000	204,000	204,000	0	N/A	0.0
	\$0	\$204,000	\$204,000	\$204,000	\$0	N/A	0.0
6200 - Buildings and Improvements of Buildings							
620000 - BLDG/IMPRV OF BLDG	0	71,017	71,016	71,016	(1)	N/A	0.0
	\$0	\$71,017	\$71,016	\$71,016	(\$1)	N/A	0.0
6000 - 6999 Capital Outlay	\$0	\$275,017	\$275,016	\$275,016	(\$1)	N/A	0.0
Percent of Total	0.0%	7.7%	8.0%				

MULTI-YEAR PROJECTION



MULTI-YEAR PROJECTION

ASSUMPTIONS:

- Fresno County ROP/CTE Operations Revenues
 - ✓ Fresno County Superintendent of Schools (FCSS) contribution to CART ROP programs decreased from \$536,928 to \$200,000 for fiscal year 2021-22 and decreased again to \$100,000 beginning with the 2022-23 fiscal year forward. Section 8 of the JPA agreement states that "should there be any reduction to CART's receipt of ROP Operations Funding, the District will share equally to cover the amount of reduced funding."
 - FUSD and CUSD shared the burden of making up the funding gap in the amounts of \$336,928 (\$168,464 each) in the 2021-22 FY and will share \$436,928 (an additional \$50,000 each) in the 2022-23 FY and thereafter.
- CART's operating surplus for the 2022-23 FY at Annual is \$21,535.
- > The CART, CART Foundation, FUSD and CUSD Boards approved a new Five-Year Technology Refresh Plan starting in the 2020-21 FY. A brief summary of the details of the new plan is as follows:
 - For each fiscal year, FUSD and CUSD will each contribute \$144,000.
 - The CART Foundation will raise/contribute a minimum of \$30,000 a year for Technology Refresh.
 - CART's management transferred \$83,702 from unrestricted funds as an additional one-time source of funds.
 - Carryover from the 2021-22 fiscal year was \$262,038. The carryover will be reestablished in the 2022-23 fiscal year once the current fiscal year is closed. Carryover is projected to be \$247,411.
- > District contributions will increase July 1 of each fiscal year by an amount equal to the Consumer Price Index (CPI)
 - ✓ For 2022-23, 2023-24, 2024-25, and 2025-26 projected CPI of 3.44%, 3.03%, 2.64%, and 2.90% is used respectively.
 - ✓ To assist with member district budget planning the CPI provided with the Governor's January Proposal is used for CART's Adopted Budget.
- > Salary/benefit expenditures accounted for in the services and other operating line of the MYP. Assumptions as follows:
 - ✓ A 2.0% increase represents step/column, health & welfare, retirement systems and offset by projected attrition.
 - ✓ The cost for on schedule salary schedule adjustments, from either district, will be split 50/50 between the districts.
 - FUSD agreed to a 6% increase and CUSD approved a 7% increase for the 2022-23 fiscal year, these increases were included in the 1st Interim budget. CUSD implemented a salary market study after 2nd Interim that increases costs by \$15,306.
 - CUSD approved a 5.5% increase for the 2023-24 fiscal year. FUSD's negotiations are unsettled at this time.
 - A 1% salary schedule increase for CART employees' costs approximately \$22,417.
- > Fair Market Value Adjustment
 - ✓ The Fresno County Treasury incurred a fair market value decrease of 4.54% resulting in a decrease in value of \$9,586 from last year.
- Capital Outlay Projects
 - ✓ Both FUSD and CUSD have agreed to fund capital improvement projects for CART. CART began the 2022-23 fiscal year with a carryover budget \$326,670 which includes paving at the facility as well as upgrading internet infrastructure at the facility consisting of cabling and access points of which \$254,000 has been expended resulting in a carryover balance of \$72,670.
 - ✓ The CART Solar panel project was completed last Spring. The savings will be determined once we complete a full year of normal billings. Our costs came in \$107,195 less than projected. The savings are reflected as one-time savings until we have relevant history to project utility costs.

CENTER FOR ADVANCED RESEARCH AND TECHNOLOGY

General Fund

Three Year Financial History, Adopted Budget, Three Year Projection

	2020-21 Annual	2021-22 Annual	Th	2022-23 ird Quarter		2022-23 Annual		2023-24 Adopted		2024-25 Projected		2025-26 rojected		2026-27 rojected
Revenues	<u></u>					<u></u>			_		_		_	
District Contribution	\$ 1,837,944	\$ 2,327,162	\$	2,619,056	\$	2,619,056	\$	2,760,848	\$	2,855,822	\$	2,942,354	\$	3,020,032
Consumer Price Index (CPI) Adj.	55,334	38,798		141,792		141,792		94,974		86,532		77,678		87,580
Technology Refresh	332,083	318,000		318,000		318,000		318,000		318,000		318,000		318,000
Chair refresh	-	240,950		-		-		-		-		-		-
Fresno county CTE	536,928	200,000		100,000		100,000		100,000		100,000		100,000		100,000
Other Local Revenue	26,517	(12,009)		62,266		53,893		31,105		31,105		31,105		31,105
Total Revenue	\$ 2,788,806	\$ 3,112,901	\$	3,241,114	\$	3,232,741	\$	3,304,927	\$	3,391,459	\$	3,469,137	\$	3,556,717
\$ Increase/(decrease)	108,755	324,095		15,843		(8,373)		81,036		86,532		77,678		87,580
% Increase/(decrease)	4.06%	11.62%		0.49%		-0.26%		2.51%		2.62%		2.29%		2.52%
Form and distance														
Expenditures Books and Supplies	56,084	79,951		55,956		96,404		89,951		91,750		93,585		95,457
Technology & Chair Refresh	296,958	569,774		403,724		416,329	Н	318,000		318,000		318,000		318,000
Services and Other Operating	427,851	450,601		620,515		450,602		553,491		577,766		603,946		632,183
Salaries and Benefits	1,895,369	2,130,073		2,232,725		2,233,964		2,248,445		2,293,414		2,339,282		2,386,067
Capital Outlay	1,090,309	2,130,073		254.000		254.000	Н	2,240,443		2,293,414		2,339,202		2,300,007
Total Expenditures	\$ 2,676,262	\$ 3,230,399	\$. ,	\$	3,451,299	\$	3,209,887	\$	3,280,930	\$	3,354,813	\$	3,431,707
· otal Expolation	+ 1,0:0,101	+ 0,200,000	Ť	3,000,020	<u> </u>	3, 101,200	Ť	0,200,00.	<u> </u>	0,200,000		0,001,010		<u> </u>
\$ Increase/(decrease)	(1,193,548)	554,137		(316,784)		(115,621)		(241,412)		71,043		73,883		76,894
% Increase/(decrease)	-30.84%	20.71%		-8.16%		-3.24%		-6.99%		2.21%		2.25%		2.29%
,														
Beginning Fund Balance	953,595	1,066,139		948,641		948,641		730,083		825,123		935,652		1,049,976
Surplus/(Deficit) (1)	112,544	(117,498)		(325,806)		(218,558)		95,040		110,529		114,324		125,010
Ending Fund Balance	\$ 1,066,139	\$ 948,641	\$	622,835	\$	730,083	\$	825,123	\$	935,652	\$	1,049,976	\$	1,174,986
Fair Market Value Adjustment	17,097	-		-		-		-		-		-		-
Designated for Tech Refresh	271,845	256,145		245,873		247,411		247,411		247,411		247,411		247,411
Designated for Capital Projects	326,670	326,670		72,670		72,670		72,670		72,670		72,670		72,670
General Reserve	\$ 450,527	\$ 365,826	\$	304,292	\$	410,002	\$	505,042	\$	615,571	\$	729,895	\$	854,905
One Time Items (2)	\$ (173,142)	\$ 49,132	\$	342,974	\$	240,093	\$		\$		\$		\$	_
Ongoing Operating Surplus/(Deficit) (1+2)	\$ (60,598)			-	\$	21,535	\$	95,040	\$	110,529	\$	114,324	\$	125,010
-	ψ (00,030)	Ψ (00,300)	Ψ	17,100	Ψ	21,000	Ψ	33,040	Ψ	110,023	Ψ	117,324	Ψ	123,010
CART General Fund Reserve %	16.83%	11.32%		8.53%		11.88%		15.73%		18.76%		21.76%		24.91%
CUSD/FUSD Funded Personnel				3,616,551	\$	3,625,087		3,876,173	\$		\$		\$	4,113,427
Total CART Reserve %	7.39%	5.36%		4.24%	•	5.79%		7.13%	•	8.51%	•	9.88%	•	11.33%